

MINUTES

A meeting of the Senate of the University of Victoria was held on October 7, 2011 at 3:30 p.m. in the Senate and Board Chambers, University Centre, Room A180.

1. APPROVAL OF THE AGENDA

Motion: (J. Walsh/B. Clazie)

That the agenda be approved as circulated.

CARRIED

Dr. Turpin welcomed the newly elected members to Senate.

2. MINUTES

Motion: (R. Burke/R. Lipson)
That the minutes of the open session of the meeting of the Senate held on May 6, 2011 be approved and that the approved minutes be circulated in the usual way.

CARRIED

3. BUSINESS ARISING FROM THE MINUTES

a. Election of students to Senate from the faculties of Education, Engineering, Fine Arts, Graduate Studies, and Law

Ms. Andersen reviewed the process for carrying out elections on the floor of Senate. She said elections would be held for student representatives from the faculties of Law and Fine Arts. Dr. Turpin invited the candidates to provide a brief presentation to Senate. Brendan McGuigan, Melissa Manuel, Yianni Pappas-Acreman and David Girard each made a few brief remarks to Senate. Ballots for the election were distributed to members of Senate. Ms. Andersen said the results of the election would be announced at the next meeting.

4. REMARKS FROM THE CHAIR

a. United Way Presentation

Dr. Turpin welcomed Mr. Charles McQuade, Chair of the 2011 UVic United Way campaign. Mr. McQuade provided a presentation on this year's campaign. He said the fundraising goal was \$290,000. Mr. McQuade reviewed some of the events that will take place during the campaign and encouraged people to participate.

b. President's Report

i. Priorities for 2011/2012

Dr. Turpin began his report by reviewing some key points of UVic's academic leadership, which included excellence in education and research. He said UVic's excellence was receiving international recognition, including ranking #177 in the Times Higher Education's rankings of the top 200 universities.

Dr. Turpin reviewed his priorities for the coming year, which had been approved by the Board of Governors. He said one of his main priorities was finalization of the renewed strategic plan. Dr. Turpin informed members of Senate that he would be providing a detailed update on the strategic plan renewal later in the meeting.

Dr. Turpin said continued development of the Centre for Athletics, Recreation, and Special Abilities was a priority for this year. Dr. Turpin reviewed the process that had been undertaken to date and commented on the challenges with recent proposals for variances. In response to a question from Mr. Foster, Dr. Turpin explained that requests had been made to build fewer parking spaces than required by the municipality. Dr. Turpin reported that the university would be undertaking further community consultation following receipt of some direction from the municipality regarding this matter.

With respect to the senior administrative team at the university, Dr. Turpin said two priorities for this year were a review of the Vice-President Research and a search for a Vice-President External Relations.

Dr. Turpin said internationalization continued to be a priority. He reported on an upcoming trip to China, during which the innovations of CanAssist would be featured. Dr. Turpin reminded members of Senate that the leadership structure for international affairs at the university was changing and that the search for an Associate Vice-President International was underway.

Dr. Turpin reported that external relations were a continued priority for the coming year. He said this included fundraising. Dr. Turpin said the university continued to be successful in fundraising, although he acknowledged the challenges associated with the current economic situation.

Dr. Turpin reminded members of Senate that the university's 50th anniversary celebrations would begin in September 2012. He encouraged members of Senate to become involved in events.

With respect to budget priorities, Dr. Turpin said the university planned to maintain a balanced budget and prepare a budget that drives the priorities of the strategic plan in this resource constrained environment.

Dr. Turpin reported on advocacy as priority. He said he would continue to work with other universities and the university councils to encourage government support and funding.

With respect to professional development goals, Dr. Turpin said he would have an opportunity this year to travel with other members of the university community to the University of Canterbury in

Christchurch, New Zealand. Dr. Turpin said the trip would provide an opportunity to learn how the university coped after a major earthquake.

ii. Draft Renewed Strategic Plan

Dr. Turpin reviewed the steps undertaken to date in the review and renewal of the university's strategic plan. He reminded members of Senate that the Joint Senate Board Retreat in 2010 had been devoted to a scan of the changing environment. Dr. Turpin said a progress report on the implementation of the current strategic plan had been published with a discussion document in January 2011. Consultations regarding renewal of the strategic plan were carried out from January to April 2011. The Planning and Priorities worked over the spring and summer on the draft plan, which was now finalized and had been included in the package distributed to Senate members. Dr. Turpin said consultations on the draft plan would take place over the fall with the expectation that the finalized strategic plan would be brought forward for approval by Senate and the Board of Governors in early 2012.

Dr. Turpin reviewed some of the focus areas in the strategic plan with members of Senate and invited members of Senate to ask questions and make comments.

Dr. Turpin asked members of Senate to identify any matters they felt were missing or mis-guided in the draft plan. There were no comments from members of Senate. Dr. Turpin reported that the deadline for submitting feedback to the Planning and Priorities Committee was November 14. He encouraged members of Senate to provide input.

iii. Other Matters

Dr. Turpin provided an update on federal matters. He reported that universities were working through AUCC in preparation for the federal budget.

Dr. Turpin announced that the university's Walk Away, Ignore, Talk It Out, and Seek Help (WITS) program had received a federal grant of more than \$2.6 million. He added that \$1.9 million in funding had also been announced to help UVic transform its research vessel into the world's first hybrid "green ship". Dr. Turpin reported that eleven scholarships had been granted under the first-ever Canada-Brazil scholarship program.

With respect to provincial matters, Dr. Turpin reported that the Ministry of Advanced Education had approved the new MSc and PhD in Neuroscience. He said the Aboriginal Service Plan had received additional funding of \$200,000. In May, Premier Christy Clark was on campus to announce \$3.5 million in grant funding to CanAssist.

Dr. Turpin reported that UVic was working with other universities through RUCBC in preparation for the provincial budget.

Dr. Turpin reported that Premier Christy Clark had announced that the province will increase the number of international students by 50 percent over four years. He said one challenge for the university continued to be its inability to borrow money to fund new residences. He hoped to work

with the Premier on this issue, recognizing that the housing need for international students will continue to grow.

Dr. Turpin provided an update on matters at the university. He reported that Dr. Catherine Mateer was re-appointed as Associate Vice-President Academic Planning and Dr. Ted Riecken was reappointed as Dean of Education. With respect to appointments, Dr. Turpin reported that Dr. Kate Moran was appointed as Director of Neptune, Mr. Terry Cockerline was appointed as Director of Alumni Relations, and Mr. Jonathan Bengtson was appointed as University Librarian, effective January 1, 2012.

Dr. Turpin reported that the Science & Technology Innovation Centre proposal for the Proteomics Centre had received \$3.48 million in funding.

With respect to events at the university, Dr. Turpin reported that:

- in May, UVic hosted the second annual Canada-China Clean Energy Workshop;
- on September 27, 2011, the 4th Annual Vikes Championship Breakfast raised over \$410,000;
- the Governor General and Lieutenant General were on campus on September 26, 2011 for a roundtable discussion event for LE, NONET;
- in September, the First Peoples House received gold-level LEED certification from the Canada Green Building Council, as well as the Council of Education Facility Planners International "Project of Distinction Award";
- the Legacy Art Gallery re-opened to the public in August;
- KwaGulth Hereditary Chief and artist Tony Hunt had completed restoration of the landmark UVic totem poles;
- Coast and Straits Salish art was installed in the newly renovated Cornett Building; and
- plans are underway for UVic's first Research Week to take place March 5-9, 2012.

Dr. Turpin reported on a number of awards received by members of the university community:

- Dr. Christoph Borchers was awarded the Don and Eleanor Rix BC Leadership Chair in Biomedical and Environmental Proteomics.
- Johnny Mack, a PhD candidate in the Graduate Program in Law and Society, was one of 14 doctoral students across Canada who received a prestigious three-year scholarship from the Pierre Elliott Trudeau Foundation.
- Dr. Nancy Turner was announced as the Hakai Chair in Ethnoecology in June at the Hakai Beach Institute on Calvert Island.
- Kathy Shields was this year's co-recipient of the Canadian Interuniversity Sport Jean-Marie de Koninck Coaching Excellence Award.
- The Department of Writing student-created online comedic show received the Best Web Series award at the 12th annual Motion Picture Arts and Sciences Foundation of British Columbia Leo Awards in June.
- UVic PhD canadidate, Ms. Genevieve von Petzinger, was the only Canadian on the distinguished list of 20 new international fellows at the TED Global Conference 2011.

- Professor Lorna Crozier was named Officer of the Order of Canada and winner of the Cheryl and Henry Kloppenburg Award.
- A number of UVic scholars received Royal Society of Canada Awards:
 - New fellow Dr. Julio Navarro, Department of Physics and Astronomony
 - New fellow Dr. Dante Canil, School of Earth and Ocean Sciences
 - Dr. Andrew Weaver, RSC Miroslaw Romanowski Medal for significant contributions to the resolution of scientific aspects of environmental problems or for important improvements to the quality of an ecosystem.
- Dr. Andrew Weaver was honoured by the Bedford Institute of Oceanography with the Huntsman Award to recognize excellence of research and outstanding contributions to marine sciences.
- Dr. Francis Zwiers, President and CEO of UVic's Pacific Climate Impacts Consortium was a 2011 winner of the Statistical Society of Canada's Award for Impact of Applied and Collaborative Work.
- Ms. Esi Edugyan, former Department of Writing sessional instructor and UVic alumna, was one of two Canadian authors to make the shortlist for the 2011 Man Booker Prize and the Giller Prize for her recently published book *Half-Blook Blues*.
- Associate Professor Joan MacLeod was among six playwrights shortlisted for the \$100,000 Elinore & Lou Siminovitch Prize.
- Neptune Canada's ocean network was listed on Popular Science magazine's top 10 list of "humankind's most ambitious science projects".

5. CORRESPONDENCE

a. University of Victoria Financial Statements as at March 31, 2011

There were no questions from members of Senate regarding the financial statements.

6. PROPOSALS AND REPORTS FROM SENATE COMMITTEES

- a. Senate Committee on Agenda and Procedures
 - i. Academic Writing Requirement

In response to a question from Dr. Webb regarding English 115, Dr. Haskett confirmed that English 115 was being replaced, although it would continue to be offered through summer 2012.

He said the changes to English courses would be submitted through the curriculum process.

Motion: (M. Wilson/G. Fulton)

That Senate approve that the implementation of the Academic Writing Requirement for new, transfer, and continuing students begin concurrent with the effective date (May 1, 2012) of the 2012-2013 undergraduate calendar, as recommended by the Senate Committee on Academic Standards.

CARRIED

b. Senate Committee on Agenda and Governance

i. Appointments to the 2011/2012 Senate Committees

Motion: (M. Webb/P. Kostek)

That Senate approve the appointments to the 2011/12 Senate committees for the terms indicated in the attached document, as recommended by the Senate Committee on Agenda and Governance.

CARRIED

ii. Appointments to the Joint Senate Board Retreat Committee

Motion: (M. Webb/S. Lewis Hammond)

That Senate approve the appointments of Jamie Dopp and Mary Kennedy to the Joint Senate Board Retreat Committee for a one-year term from July 1, 2011 – June 30, 2012, as recommended by the Senate Committee on Agenda and Governance.

CARRIED

iii. Appointments to the Planning and Priorities Committee

Motion: (R. Burke/P. Keller)

That Senate approve the appointments of Malcolm Rutherford and John Dower to the Planning and Priorities Committee for a one-year term from July 1, 2011 to June 30, 2012, as recommended by the Senate Committee on Agenda and Governance.

CARRIED

iv. Appointments to the Non-Academic Misconduct Appeal Board

Motion: (R. Burke/R. Lipson)

That Senate approve the appointments of Marc Labelle, Faculty of Graduate Studies, and Samandeep Sall, Faculty of Science, to the Non-Academic Misconduct Appeal Board in accordance with the Procedures for Appealing a Decision Made Under a Non-Academic Misconduct Proceeding, Resolution of Non-Academic Misconduct Allegations Policy (AC1300) for a one-year term from July 1, 2011

to June 30, 2012, as recommended by the Senate Committee on Agenda and Governance.

CARRIED

v. Revisions to the Senate Committee on Appeal's Terms of Reference and Procedural Guidelines

Dr. Burke reviewed the revisions to the Senate Committee on Appeals' terms of reference and procedural guidelines. He explained that the revisions were primarily made to reflect implementation of the *Resolution of Non-Academic Student Misconduct Allegations Policy*. He said some minor changes were also proposed to the committee's composition.

Dr. Monahan pointed out a minor error in the section on committee composition.

Mr. Foster asked why revisions to the committee's terms of reference had not been made when the *Policy on Academic Accommodation and Access for Students with Disabilities* was approved. Ms. Andersen responded that authority to hear academic accommodation appeals by students was already reflected in the committee's terms of reference.

Motion: (R. Burke/T. Haskett)
That Senate approve the revised Terms of Reference and
Procedural Guidelines for the Senate Committee on Appeals, as set
out in the attached document.

CARRIED

vi. Senate Committee on Nominations and Committee Governance Annual Report

Motion: (R. Burke/M. Webb)
That Senate receive the 2010-2011 annual report of the Senate Committee on Nominations and Committee Governance for information.

CARRIED

c. Senate Committee on Awards

i. New and Revised Undergraduate Awards

Dr. Devor noted that two of the awards, the Campus Dental Centre Bursary and the European Study Abroad Travel Grants, did not indicate whether they were available to graduate students. Ms. Lori Nolt confirmed that the Campus Dental Centre Bursary was only available to undergraduate students. She said she would confirm whether the other award was available to graduate students. It was agreed that the terms of reference would be amended to clarify this point.

Motion: (A. Lepp/R. Lipson)

That Senate approve, and recommend to the Board of Governors that it also approve, the new and revised awards set out in the attached document, as recommended by the Senate Committee on Awards:

- Victoria United FC Soccer Award (new)
- APEGBC Scholarship in Geoscience (new)
- Noel & Margaret Gantly Scholarship* (revised)
- Campus Dental Centre Bursary (new)
- Victoria CA Association & CA Education Foundation Scholarship (revised)
- Walter D. Young Scholarship* (revised)
- Walter D. Young Prizes* (revised)
- Denis W. Brown Bursary* (new)
- Robert Lorne Stanfield Book Prizes in Political Science* (revised)
- Melva J. Hanson Scholarship* (new)
- Philip Pickering Award in Poetry* (new)
- James Wattie Memorial Essay Scholarship in International Relations* (new)
- Jennie Butchart Scholarship* (new)
- Christine St. Peter Scholarships for Outstanding Achievement in Women's Studies* (new)
- Jane Glavin St. Peter Scholarships for Academic Excellence in Women's Studies* (revised)
- Ken & Louanne Bridge Soccer Award* (new)
- HSBC Bank of Canada Aboriginal Award* (new)
- Alan Hedley Sociology Honours Essay Award* (revised)
- Charles & Ruth Haywood Memorial Emergency Fund* (new)
- Victoria Foundation Chinese-Canadian Community Scholarship (new)
- Beck Trust Student Research Travel Award* (new)
- Professional Employees Association (PEA) Scholarships* (new)
- Victoria Foundation Ruth Elina Carlson Entrance Bursary (new)
- European Study Abroad Travel Grants (new)
- East China Normal University Entrance Scholarship (new)
- US to UVic Welcome Grant (new)

^{*} Administered by the University of Victoria Foundation

d. Senate Committee on Continuing Studies

i. Annual Report

Motion: (M. MacDonald/P. Keller)
That Senate receive the 2010-2011 annual report of the Senate
Committee on Continuing Studies for information.

CARRIED

e. Senate Committee on Planning

i. Annual Report on Status of Academic Program Reviews

Motion: (A. Devor/H. Brunt)
That the Senate receive the 2010-2011 annual report on the status of academic program reviews for information.

CARRIED

ii. PhD in Philosophy

Motion: (A. Devor/T. Haskett)

That Senate approve, and recommend to the Board of Governors that it also approve, subject to funding, the establishment of a program leading to a degree of PhD in Philosophy to be offered by the Faculty of Humanities and the Faculty of Graduate Studies, as described in the document entitled "PhD in Philosophy Programme Proposal", dated August, 2011 and that this approval be withdrawn if the program should not be offered within five years of the granting of approval. A start date will be determined after consultation with Graduate Admissions and Records. Once Senate and the Board of Governors have approved the proposal, the proposal must be posted on the Ministry of Advanced Education website for peer review for a period of 30 days.

CARRIED

iii. Renewal of Laboratory for Automation, Communication, and Information Systems Research (LACIR)

Dr. Brunt said he wished to underscore the excellent work being done in this laboratory. He said the recommendation not to renew it as a research centre was based on the fact that the laboratory did not meet the requirements of a centre; however, he assured members of Senate that the work of the laboratory would not be affected.

Motion: (H. Brunt/P. Keller)

That Senate approve, and recommend to the Board of Governors that it also approve, the recommendation of the Vice-President Research to not renew the Approved Centre Status for the Laboratory for Automation, Communication, and Information Systems Research (LACIR) as described in the attached documents.

CARRIED

iv. Renewal of Centre for Advanced Materials and Related Technology (CAMTEC)

Motion: (H. Brunt/T. Tiedje)

That Senate approve, and recommend to the Board of Governors that is also approve, the renewal of Approved Centre Status for the Centre for Advanced Materials and Related Technology (CAMTEC) for the period 1 October 2011 - 30 September 2016. This recommendation is not contingent upon the suggestions in the external review relating to resources, which are advice the Vice-President Research.

CARRIED

7. PROPOSALS AND REPORTS FROM FACULTIES

- a. Faculty of Graduate Studies: Graduate Admissions and Awards Committee
 - i. New and Revised Graduate Awards

Motion: (A. Devor/R. Wolfe)

That the Senate approve, and recommend to the Board of Governors that it also approve, the new and revised awards set out in the attached document as recommended by the Faculty of Graduate Studies.

- Mary Catherine Marshall Memorial Award
- Anne McLaughlin Bursary in Leadership Studies
- Melva J. Hanson Graduate Scholarship

CARRIED

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8. OTHER BUSINESS

a. Proposed revisions to the Procedures for the Appointment and Re-Appointment of Research Centre Directors (GV0705)

Mr. Foster commented on use of the word "normally" in the section regarding term length. He noted that this wording had caused some discussion when the procedures for the appointment of the president were reviewed and asked whether it caused any concern in these procedures. Dr. Brunt responded that questions could always be raised regarding interpretation of the term; however, he did not expect it would be a practical issue because centre directors rarely serve more than two terms.

Motion: (R. Lipson/R. Burke)

That the Senate approve, and recommend to the Board of Governors that it also approve, the revisions to the Procedures for Appointment and Review of Research Centre Directors (GV0705).

CARRIED

b. Election of Vice-Chair of Senate

Dr. Turpin reminded members of Senate that the vice-chair was elected each year at the October meeting. Dr. Haskett nominated Dr. Keller as vice-chair. Dr. Keller indicated his willingness to stand. There were no other nominations. Dr. Turpin congratulated Dr. Keller on his acclamation as vice-chair of Senate.

c. Representation from the Division of Co-operative Education and Career Services on Senate Committees

Motion: (M. Webb/R. Tremblay)

That Senate amend the membership of the Senate Committee on Academic Standards, the Senate Committee on Curriculum, the Senate Committee on Learning and Teaching and the Senate Committee on Planning to include a representative from Co-operative Education and Career Services as a non-voting member.

CARRIED

d. Joint Senate Board Retreat

Ms. Andersen announced that the date for the upcoming Joint Senate Board Retreat was March 10, 2012. Dr. Baer said the BC Confederation of University Faculty Associations was holding a conference on university governance on the same day. He said the organization had selected the conference date so as not to conflict with UVic's Senate meeting. Dr. Turpin thanked Dr. Baer for bringing this to his attention and said he would consider whether the date for the retreat could be moved.

e. Revisions to the Ten-Year Sessional Calendar

Dr. Mateer explained that revisions to the ten-year sessional calendar were being proposed in order to accommodate the Congress of the Social Sciences and Humanities, which was being held at UVic in June 2013. She briefly reviewed the purpose of Congress and informed members of Senate that there would be many opportunities for them to be involved with events on campus at that time.

Motion: (T. Haskett/D. Baer)
That Senate approve the revised 2010–2020 Ten-Year Sessional Calendar.

CARRIED

f. 2011/2012 Academic Year Important Dates

Motion: (R. Burke/T. Haskett) That Senate approve that the 2011

That Senate approve that the 2011/2012 Academic Year Important Dates be revised to indicate that the dates for the supplemental and deferred examinations for Winter Session 2011-2012 (except in BEng programs) be Friday, July 27, 2012 to Tuesday, July 31, 2012, as per the undergraduate academic calendar regulations.

CARRIED

There being no other business the meeting was adjourned at 4:46 p.m.

Attendance

MEMBERSHIP OF THE SENATE OF THE UNIVERSITY OF VICTORIA

Effective from July 1, 2011

October 7, 2011

EX OFFICIO MEMBERS - University Act: Section 35
(2) (a-f)
(2) (a-f) Chancellor: Murray Farmer (31/12/14)

President and Vice-Chancellor: David Turpin, Chair

Y.P. Academic & Provost: Reeta Tremblay

Y.P. Research: Howard Brunt

Dean, Peter B. Gustavson School of Business:

Ali Dastmalchian

Dean of Education: Ted Riecken
Dean of Engineering: Thomas Tiedje

Dean of Continuing Studies: Maureen MacDonald

Dean of Fine Arts: Sarah Blackstone
Dean of Graduate Studies: Aaron Devor
Dean of Humanities: John Archibald
Acting Dean of HSD: Leslie Brown
Dean of Law: Donna Greschner
Dean of Science: Robert Lipson

Dean of Social Sciences: Peter Keller

KUniversity Librarian: Marnie Swanson, Vice-Chair

MEMBERS ELECTED BY THE FACULTIES -

Section 35 (2) (g)

BUSI: Richard Wolfe (30/6/13)

Kenneth Thornicroft (30/6/12)

EDUC: Mary Kennedy (30/6/14)

Geraldine Van Gyn (30/6/13)

ENGR: Micaela Serra (30/06/13)

Yang Shi (30/6/14)

FINE: Patricia Kostek (30/6/12)

Jap-Wood (30/6/13)

GRAD: Annalee Lepp (30/6/13)

Lohn Walsh (30/6/14)

HUMA: Abdul Roudsari (30/6/12)

Debra Sheets (30/6/13)

HUMS: Jamie Dopp (30/6/13)

Cedric Littlewood (30/6/12)

LAWF: Gillian Calder (30/6/14)

Robert Howell (30/6/13)

SCIE: Robert Burke (30/6/14)

√ Florin Diacu (30/6/14)

SOSC: Michael Webb (30/6/14)

Margot Wilson (30/6/12)

MEMBERS ELECTED BY THE FACULTY

MEMBERS - Section	s 35 (2) (g)
Boug Baer - SOSC	(30/6/14)
Sikata Banerjee - HUMS	(30/6/13)
√8ara Beam – HUMS	(30/6/12)
Gordon Fulton – HUMS	(30/6/12)
Lynda Gammon - FINE	(30/6/12)
Kathryn Gillis – SCIE	(30/6/14)
Reuven Gordon – ENGR	(30/6/14)
David Harrington – SCIE	(30/6/13)

MEMBERS ELECTED BY THE FACULTY MEMBERS (continued)

Tim Haskett - HUMS	(30/6/13)
Susan Lewis Hammond – FINE	(30/6/14)
Adam Monahan - SCIE	(30/6/14)
Leslee Francis Pelton – EDUC	(30/6/14)

MEMBERS ELECTED FROM THE STUDENT

/ ASSOCIATION – Section 3	5 (2) (h)
/Hafeez Ali Dhalla (SOSC)	(30/6/14)
√Chandra Beaveridge (ENGR)	66
Carley Coccola (SOSC)	66
David Foster (HUMS)	66
Chris Hackett (BUSI)	"
Marc Labelle (GRAD)	66
Jaraad Marani (SOSC)	"
Emily Rogers (HUMA)	44
Samandeep Sall (SCIE)	66
Dylan Sherlock (HUMS)	66
Ali Tehranchi (GRAD)	66
Ariel Tseng (HUMS)	66
TBA (EDUC)	66
TBA (FINE)	66
TBA (GRAD)	cc
TBA (LAW)	cc
·	

MEMBERS ELECTED BY THE CONVOCATION

- Section 35 (2) (i)

Rathleen Barnes	(31/12/11)
Betty Clazie	(31/12/11)
Larry Cross	(31/12/11)
\Gail Flitton	(31/12/11)

ADDITIONAL MEMBERS - Section 35 (2) (k)

KHead, Division of Medical Sciences: Oscar Casiro Member elected by the Professional Librarians:

Rebecca Raworth (30/06/12)

*Continuing Sessional: Alicia Ulysses (30/06/14)

SECRETARY OF SENATE - Section 64 (2)

\ University Secretary: Julia Eastman

BY INVITATION - Seated with specified speaking rights

Assoc. V.P. Student Affairs: Jim Dunsdon

Assoc. V.P. Academic Planning: Catherine Mateer

Registrar: Lauren Charlton

Associate University Secretary: Carrie Andersen